MEMORANDUM

To: Ms. Panagiota K. Tsonis, Principal
Newport Mill Middle School

From: Mary J. Bergstresser, Acting Supervisor, Internal Audit Unit

Subject: Report on Audit of Independent Activity Funds for the Period
April 1, 2018, through August 31, 2019

Independent Activity Funds (IAFs) of Montgomery County Public Schools (MCPS) are established to promote the general welfare, education, and morale of students, as well as to finance the recognized extracurricular activities of the student body. School principals are the fiduciary agents for the IAFs charged with determining the manner in which funds are raised and expended for activities such as field trips, admission events, and fundraisers. They are responsible for ensuring that the IAFs are administered in accordance with Board of Education policies, MCPS regulations, and procedures.

The IAF audits are conducted regularly to evaluate compliance with policies, regulations, and procedures, and to review processes for continuous improvement. Generally accepted audit procedures guide the work of the auditors who examine samples of the IAF records and financial accounts selected from documentation of various activities to verify their accuracy, as well as to assess the effectiveness of financial control procedures. An IAF audit does not review every transaction or school activity, but seeks to provide reasonable assurance that any significant errors or omissions in the financial records are detected.

At our October 31, 2019, meeting with you and Mrs. Martha L. Ballón, school financial specialist, we reviewed the status of the conditions described in our prior audit report dated May 17, 2018, and the status of present conditions. This audit report presents the findings and recommendations resulting from our examination of the IAF records and financial accounts for your school for the period designated above.

Findings and Recommendations

Invoices for goods or services must be signed by the purchaser to indicate satisfactory receipt. In our sample of disbursements, invoices were not always signed by the receiver to indicate goods or services were received, and that payment could be processed. By requiring prior approval and complete documentation, the principal retains control over the expenditure of IAFs. We
recommend that purchasers sign invoices to indicate satisfactory receipt of goods or services prior to payments being processed.

Notice of Findings and Recommendations

- Purchaser must confirm receipt of goods or services prior to disbursement (repeat).

Other matters were discussed and satisfactorily resolved. We appreciate the cooperation and assistance of your staff. In accordance with MCPS Regulation DIA-RA, *Accounting for Financial Operations/Independent Activity Funds*, using the attached form, please provide a written response to the Internal Audit Unit within 30 calendar days of this report. In your response, please share a detailed plan for addressing these issues, including appropriate staff training and support.

Prior to returning your completed audit action plan, please contact Dr. Peter O. Moran, director of learning, achievement, and administration, Office of School Support and Improvement. Based on the audit recommendations, Dr. Moran will indicate whether he will conduct an electronic review of your action plan or schedule a time to meet in person with you and your school administrative secretary to support you with developing a well-defined plan to address the findings.

MJB:RCM:Lsh

Attachment

Copy to:
  Members of the Board of Education
  Dr. Smith
  Dr. McKnight
  Dr. Navarro
  Dr. Statham
  Dr. Zuckerman
  Mr. Civin
  Dr. Johnson
  Mrs. Dyson
  Mrs. Camp
  Mrs. Chen
  Ms. Diamond
  Mr. Tallur
  Dr. Moran
  Mr. Marella
  Ms. Webb
FINANCIAL MANAGEMENT ACTION PLAN

Report Date: 11/26/2019
Fiscal Year: 11/26/2019

School: Newport Mill MS - 792
Principal: Ms. Penny Tsonis

OSSI
Associate Superintendent: Ms. Cheryl Dyson
OSII
Director: Dr. Peter Moran

Strategic Improvement Focus:
As noted in the financial audit for the period 4/1/18-8/31/19, strategic improvements are required in the following business processes:

<table>
<thead>
<tr>
<th>Action Steps</th>
<th>Person(s) Responsible</th>
<th>Resources Needed</th>
<th>Monitoring Tools / Data Points</th>
<th>Monitoring: Who &amp; When</th>
<th>Results/Evidence</th>
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</thead>
<tbody>
<tr>
<td>Invoices for goods or services must be signed by the purchaser to indicate satisfactory receipt.</td>
<td>Purchaser/Financial Specialist</td>
<td>Present at leadership team and department meetings to review procedures and expectations.</td>
<td>Financial Specialist Ongoing</td>
<td>Financial Specialist will ensure that purchasers indicate satisfactory receipt of goods or services.</td>
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<td>Person(s) Responsible</td>
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**OFFICE OF SCHOOL SUPPORT AND IMPROVEMENT (OSSI) REVIEW & APPROVAL**

☑ Approved
☐ Please revise and resubmit plan by ____________
Comments: [Signature]

Director: [Signature] Date: 12/16/17