MEMORANDUM

To: Mr. Ryan D. Forkert
Luxmanor Elementary School

From: Roger W. Pisha, Supervisor, Internal Audit Unit

Subject: Report on Audit of Independent Activity Funds for the Period
September 1, 2014, through September 30, 2017

Independent Activity Funds (IAFs) of Montgomery County Public Schools (MCPS) are established to promote the general welfare, education, and morale of students as well as to finance the recognized extracurricular activities of the student body. Principals are the fiduciary agents for the IAFs and are charged with determining the manner in which funds are raised and expended for activities such as field trips, admission events, and fund-raisers. They are responsible for ensuring that the IAFs are administered in accordance with MCPS policies, regulations, and procedures.

The IAF audits are conducted regularly to evaluate compliance with MCPS policies, regulations, and procedures, and to review processes for continuous improvement. Generally accepted audit procedures guide the work of the auditors who examine samples of the IAF records and financial accounts selected from documentation of various activities to verify their accuracy as well as to assess the effectiveness of financial control procedures. An IAF audit does not review every transaction or school activity but seeks to provide reasonable assurance that there is compliance with MCPS policies, regulations, and procedures and that any significant errors or omissions in the financial records are detected.

At our October 31, 2017, meeting with you and Mrs. Barbara A. McGolrick, school administrative secretary, we reviewed the status of the conditions described in our prior audit report dated October 9, 2014, and the status of present conditions. This audit report presents the findings and recommendations resulting from our examination of the IAF records and financial accounts for your school for the period designated above.

Findings and Recommendations

Field trips must be conducted in accordance with MCPS Regulation IPD-RA, Travel-Study Programs, Field Trips, and Student Organization Trips. Sponsors of field trips should have a complete class or club roster of student names to annotate the amount each student paid, date paid, eligible students who did not participate in the trip, and students who received waivers, scholarships, or reduced fees. This data, together with a list of all chaperones and volunteers,
should be provided to the school administrative secretary at the completion of each trip, and compared to remittances recorded in the trip account history report (refer to MCPS Financial Manual, chapter 20, page 10). We found that not all sponsors are providing completed data at the conclusion of each trip, and that data is not being compared to the final account history report. We recommend that all sponsors be required to use MCPS Form 280-41, Field Trip Accounting, or equivalent, and follow the procedures outlined above.

Summary of Recommendations

- Field trip records prepared by sponsors must provide comprehensive data to account for all students eligible to participate and to reconcile funds collected with costs of the trip (repeat).

Other matters were discussed and satisfactorily resolved. We appreciate the cooperation and assistance of your staff. In accordance with MCPS Regulation DIA-RA, Accounting for Financial Operations/Independent Activity Funds, using the attached form, please provide a written response to the Internal Audit Unit within 30 calendar days of this report. In your response, please share a detailed plan for addressing these issues, including appropriate staff training and support.

Prior to returning your completed audit action plan, please contact Dr. Sarah E. Sirgo, director of school support and improvement of elementary schools. Based on the audit recommendations, Dr. Sirgo will indicate whether she will conduct an electronic review of your action plan or schedule a time to meet in person with you and your administrative secretary to support you with developing a well-defined plan to address the findings.

RWP:LAS:Lsh

Attachment

Copy to:
- Members of the Board of Education
- Dr. Smith
- Dr. Navarro
- Dr. Statham
- Dr. Zuckerman
- Mr. Civin
- Dr. Johnson
- Dr. Kimball
- Mrs. Camp
- Mrs. Chen
- Ms. Diamond
- Mr. Reilly
- Dr. Sirgo
- Mr. Tallur
- Mr. Ikheloa
# Financial Management Action Plan

**Report Date:** 2018  
**Fiscal Year:** 2018  
**School:** Luxmanor ES - 220  
**Principal:** Ryan Forkert  
**OSSI Associate Superintendent:** Dr. LaVerne Kimball  
**OSSI Director:** Dr. Sarah Sirgo

## Strategic Improvement Focus:

As noted in the financial audit for the period 9-1-14 to 9-30-17, strategic improvements are required in the following business processes:

Independent Activity Funds: Field Trips

<table>
<thead>
<tr>
<th>Action Steps</th>
<th>Person(s) Responsible</th>
<th>Resources Needed</th>
<th>Monitoring Tools / Data Points</th>
<th>Monitoring: Who &amp; When</th>
<th>Results/Evidence</th>
</tr>
</thead>
<tbody>
<tr>
<td>All staff will utilize field trip form 280-41, Field Trip Accounting Form, for all field trips.</td>
<td>Field Trip Sponsors</td>
<td>Form 280-41</td>
<td>Submitted 280-41 Forms</td>
<td>Administrative Secretary will monitor as field trips are finalized.</td>
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<tr>
<td>Final field trip data collected will be reconciled with field trip funds collected.</td>
<td>Administrative Secretary</td>
<td>All field trip forms</td>
<td>Submitted Forms Field Trip Checklist</td>
<td>Administrative Secretary and Principal will monitor as field trips are finalized.</td>
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<tr>
<td>Creation of field trip checklist to monitor all submitted forms and funds reconciliation.</td>
<td>Principal</td>
<td>New Checklist</td>
<td>Created Checklist</td>
<td>Principal will create checklist for use with all field trips.</td>
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<tr>
<td>Email all staff at the conclusion of field trips to ensure all monies have been collected and forms have been completed.</td>
<td>Administrative Secretary</td>
<td>Email</td>
<td>Copies of sent and received emails.</td>
<td>Administrative Secretary and Principal will monitor sent emails and staff responses.</td>
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<tr>
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<td>Person(s) Responsible</td>
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**OFFICE OF SCHOOL SUPPORT AND IMPROVEMENT (OSSI) REVIEW & APPROVAL**

- [X] Approved
- [ ] Please revise and resubmit plan by ____________

Comments:

Director: [Signature] Date: 11/22/17