Office of Shared Accountability  
MONTGOMERY COUNTY PUBLIC SCHOOLS  
Rockville, Maryland  
July 30, 2013

MEMORANDUM

To: Mrs. Mary E. Bliss, Principal  
Farmland Elementary School

From: Roger W. Pisha, Supervisor, Internal Audit

Subject: Report on Audit of Independent Activity Funds for the Period  
November 1, 2011, through May 31, 2013

Independent Activity Funds (IAFs) of Montgomery County Public Schools (MCPS) are  
established to promote the general welfare, education, and morale of students as well as to  
finance the recognized extracurricular activities of the student body. Principals are the fiduciary  
agents for the IAFs charged with determining the manner in which funds are raised and  
expended for activities such as field trips, admission events, and fundraisers. They are  
responsible for ensuring that IAFs are administered in accordance with MCPS policies,  
regulations, and procedures.

IAF audits are conducted regularly to evaluate compliance with MCPS policies, regulations, and  
procedures, and to review processes for continuous improvement. Generally accepted audit  
procedures guide the work of the auditors who examine samples of IAF records and financial  
accounts selected from documentation of various activities to verify their accuracy as well as to  
assess the effectiveness of financial control procedures. An IAF audit does not review every  
transaction or school activity but seeks to provide reasonable assurance that there is compliance  
with MCPS policies, regulations, and procedures, and that any significant errors or omissions in  
the financial records are detected.

In our meeting on July 17, 2013, with you and Mrs. Barbara Boland, administrative secretary, we  
reviewed the status of the conditions described in our prior audit report dated December 16, 2011, and the status of present conditions. It should be noted that your appointment as principal was effective February 1, 2013. This audit report presents the findings and recommendations resulting from our examination of the IAF records and financial accounts for your school for the period designated above.

Findings and Recommendations

MCPS Form 280-54, Request for a Purchase, is used to obtain principal approval to proceed  
with an intended purchase (see MCPS Financial Manual, p. 20-5). The purpose of each  
disbursement must be fully explained on this form in order to properly record expenditures in  
appropriate accounts and to ensure that expenditures comply with IAF requirements. In our
random sample of disbursements, prior approval was not consistently obtained. By requiring prior approval, the principal retains control over the expenditure of IAF funds. We recommend that Form 280-54 be prepared by staff and signed by the principal at the time verbal approval is sought.

**Summary of Recommendations**

- Purchase requests must be approved by the principal prior to procurement (repeat).

Other matters were discussed and satisfactorily resolved. We appreciated the cooperation and assistance of your staff. In accordance with MCPS Regulation DIA-RA, *Accounting for Financial Operations/Independent Activity Funds*, please provide a response to the Internal Audit office within 30 days of this report, with a copy to Dr. Donna S. Hollingshead, associate superintendent of elementary schools. The Office of School Support and Improvement will follow up on this audit.

RWP:RM:sd

Copy to:
Mr. Bowers
Dr. Statham
Dr. Schiavino-Narvaez
Mr. Sanderson
Dr. Hollingshead
Mrs. DeGraba
Mrs. Milwit
Mrs. Chen
Fiscal Management Action Plan

School: Farmland Elementary School
Principal: Mary Bliss
Approved by community superintendent: __________________________ Date of approval: _____________

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<tr>
<th>Findings and Recommendations of School’s Financial Report</th>
<th>Description of Resolution And Person(s) Responsible</th>
<th>Timeline</th>
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<td>Purchase receipts must be approved by the principal prior to procurement</td>
<td>Improved attention by the administrative secretary to ensure staff adheres to MCPS policy of prior approval of all purchases</td>
<td>To begin immediately</td>
<td>Instruction to all staff was presented during pre-service week so that all of the staff understands MCPS policy regarding prior approval of the request for any purchase.</td>
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